



TOWN OF HARDISTY

2016-2017 Strategic Plan
Update & 2016 Budget
Discover Hardisty



WELCOME !

Agenda Items:

Strategic Plan 2016-2017 Update

2016 Budget Highlights – Hand Out

Mayor Miller – Hardisty Medical Clinic

Councillor Buelow – Public Works & Administration

Councillor Lefebvre – Flagstaff Intermunicipal Partnership – Regional Governance
Study Phase II

Councillor Beringer – CAC & COP

Bylaw 1219/16 – Municipal Tax Rebate Bylaw

Hon. Wes Taylor – MLA for Battle River Wainwright Constituency

Closing Remarks

2016-2017 STRATEGIC PLAN UPDATE

Strength Weaknesses Opportunities Threats

Strengths:

	Strong local industry
Recreational amenities	Economic opportunity
Affordable living	Hospital and School

Medical Clinic
& (2) doctors



2016-2017 STRATEGIC PLAN UPDATE

Weaknesses:

Location – edge of County	Geographical containment
Lack of resources – financial	Lack of commercial business
Inexperienced or new staff	Wage competition w/ industry
Run-down & unsightly properties	Absentee landlords
Poor high-speed internet	Resistance to change
Community spirit (moved from strengths in 2014 to weaknesses)	Critical infrastructure in place to foster new development (ie. lagoon capacity & 48 th strt water/wastewater rehab)

2016-2017 STRATEGIC PLAN UPDATE

Opportunities:

Knowledgeable & dedicated staff	Open for business & growth
Industrial partnerships & expertise	Undeveloped residential land
48 acre proposed commercial & light industrial subdivision (Battleview Developments)	

2016-2017 STRATEGIC PLAN UPDATE

Threats:

Decline in provincial grant funding	Costs associated w/ regulatory compliance
Interest rate increase	Downloading of responsibility from different levels of gov't
Political & economic changes – effects on oil/gas/agriculture sectors	Uncontrolled growth
Lack of participation/political interest	Loss of hospital & school
Aging infrastructure	Underutilization of facilities

2016-2017 STRATEGIC PLAN UPDATE

Identified Initiatives – What Have We Done?



Improved our communications with our neighboring municipalities

Improved our discussions with Flagstaff County

Budgeted funds to complete a Land Use Bylaw, Municipal Development Plan & Intermunicipal Development Plan Review

Commenced a bylaw & policy review process – Since Aug/14 completed 14 new/amended bylaws, 15 new/amended policies



2016-2017 STRATEGIC PLAN UPDATE

Accepted Flagstaff County's Regional Marketing and Branding Study

“Stop At Nothing”

“Flagstaff United”

2016-2017 STRATEGIC PLAN UPDATE

What is left to do in our identified initiatives?

LOTS!!

Expand the potential of specialized health care opportunities

Build a plan to encourage infield/replacement property development

~~Aerodrome phase II & III study~~ Recognize GCS Energy Services for the continued support of the Hardisty Aerodrome (runway lighting) \$80K+

~~Senior's housing & health care options~~

2016-2017 STRATEGIC PLAN UPDATE

Strategic Priorities:

GOVERNANCE

1. Review & update Intermunicipal Development Plan with Flagstaff County
2. Review & update Land Use Bylaw & Municipal Development Plan
3. Continue with our own bylaw & policy review process
4. **Propose a bylaw by Fall 2016 to reduce the number of seats on Council from 7 to 5**



2016-2017 STRATEGIC PLAN UPDATE

INFRASTRUCTURE



1. Water & Wastewater Master Plan
2. Lagoon Rehab
3. Public works shop area – demo old reservoir building
4. Explore options to enhance better internet service - *



New DSL
Internet
Service –
Coming Soon
to your home
& business

2016-2017 STRATEGIC PLAN UPDATE

MARKETING & COMMUNITY DEVELOPMENT

1. Actively market the strategic plan – “be louder”
2. Engage our citizens to participate in our development processes
3. Formalize the Beautification Committee





2016 MILL RATES

Residential – Municipal General

DOWN FROM 2015 – 8.701 to 2016 – 8.4862

Non Residential – Municipal General

VERY SLIGHT INCREASE FROM 2015 – 13.5293 to 2016 – 13.9991



2016 MILL RATES

Alberta School Foundation Requisition

Residential – 2.2863 2015 - 2.350

Non Residential – 3.331 2015 – 3.290

Flagstaff Regional Housing Group (Lodge Requisition)

Residential – 0.2145 2015 – 0.2210

Non Residential – 0.2220 2015 – 0.2253



2016 MILL RATES

Residential Combined Mill Rate

2016 – 10.9871 2015 – 11.272

Non Residential Combined Mill Rate

2016 – 17.554 2015 – 17.0446

Min Tax \$900 (same as 2015)