

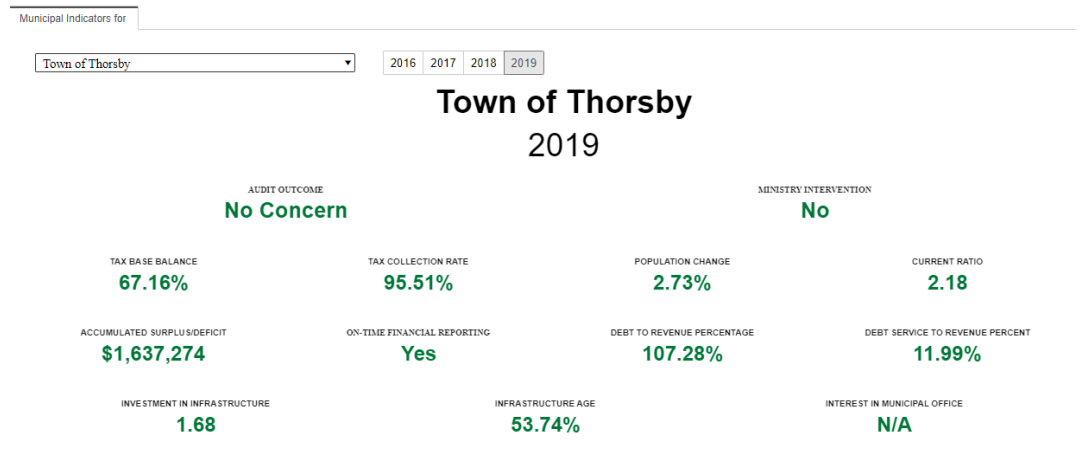


Municipal Score Card | Municipal Indicators (MMI)

Alberta Municipal Affairs has implemented a new performance measure for the ministry, and associated indicators for municipalities. The new ministry performance measure builds on the work of the Municipal Sustainability Strategy. <https://www.alberta.ca/municipal-indicators.aspx>.

Each indicator measures a specific aspect of the municipality's governance, finances or community and has a defined benchmark. The benchmarks established for each indicator are rules of thumb that provide a general indication of acceptable risk.

Publication of detailed municipal indicator results Fiscal report card improves local decision — making.



Note: The Municipal Indicator Dashboard uses a broad range of data collected by Municipal Affairs, and includes financial, governance and community inputs that are derived from information provided by municipalities through their audited financial statements, municipal election results, population affidavits as well as a count of instances whereby the Minister was required to intervene.

Alberta's government is launching the Municipal Measurement Index to improve local decision-making and help Albertans see how local governments spend their money. The Financial Indicator Graphs (FIG) provide an opportunity for Albertans to explore a municipality's financial and statistical data in the context of the minimum, median and maximum of the same municipal type.

Find out more about how each municipal indicator is calculated and what the results mean: <https://open.alberta.ca/dataset/0bbb66ba-465e-43b5-930c-c7f55eae3ded/resource/568bddc7-4f4d-464f-8422-883ef16cd35d/download/ma-municipal-indicators.pdf>

Tamara Sloboda CPA, CGA

Chief Administrative Officer

ACCUMULATED SURPLUS FOR TOWN OF THORSBY

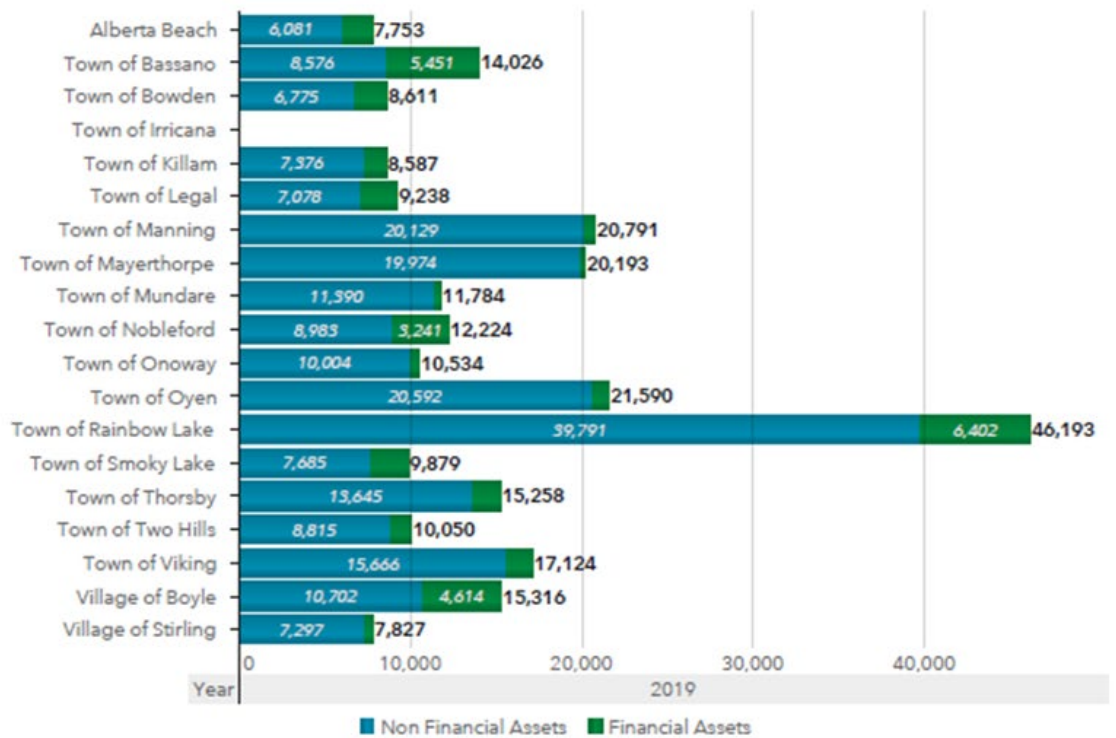
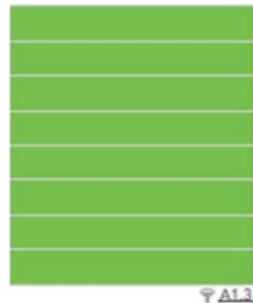
The higher the **cash** accumulated surplus, the lower the risk for a community to be in deficit.

Town of Thorsby has \$1,613/capita accumulated **cash surplus**. As per MGA, the non-cash accumulated surplus is set aside, and the municipal deficit is only based on “**cash**” accumulated surplus.

Indicator	Description	Expected Result	What It Means	Suggested follow up for exceptions
Accumulated Surplus	The total assets of the municipality net of total debt, excluding tangible capital property (TCA) and debts related to TCA.	The municipality has a positive (above zero) surplus.	The municipality has more operational assets than liabilities, which generally provides the municipality with cash flow to meet ongoing obligations and manage through lean periods of the year where costs may exceed revenues.	Consider increasing revenues or reducing costs to provide additional surplus and maintain working capital
		An accumulated deficit is a violation of Section 244 of the Municipal Government Act (MGA).		
		Municipalities in a deficit position are required to recover the shortfall in the next year.		

Accumulated Surplus Per Capita

Accumulated Surplus
Per Capita shows the financial resources (both cash and non-cash) that a municipality has available to provide



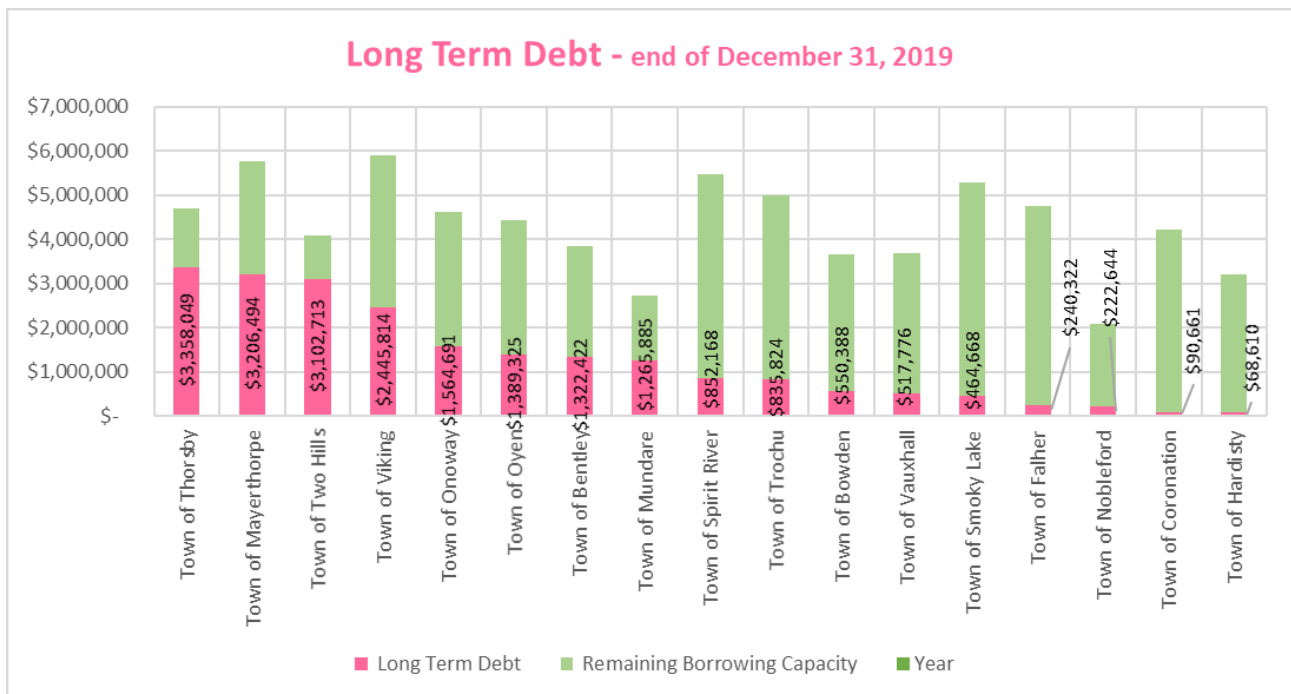
Green - Good comparators
Yellow - Fair comparators
Red - Poor comparators

LONG TERM DEBT FOR TOWN OF THORSBY

Town of Thorsby has the 2nd highest debt per capita, \$4,172 per capita versus \$4,874.

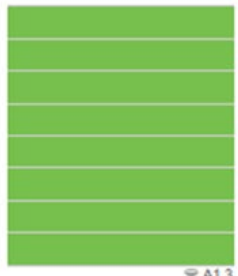
Indicator	Description	Expected Result	What It Means	Suggested follow up for exceptions
Debt to Revenue Percentage	The total amount of municipal borrowings, including long term capital leases, as a percentage of total municipal revenues	The municipality's total borrowings represent less than 120% of its total revenue.	The municipality has maintained reasonable levels of borrowing debt.	Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met.
Debt Service to Revenue Percentage	The total cost of making scheduled repayments (including interest) on borrowings as a percentage of total municipal revenues.	The municipality's total costs for borrowing repayments do not exceed 20% of its total revenue.	The municipality has assumed a reasonable level of borrowing repayment obligations.	Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met.

Long Term Debt for Town of Thorsby comparative to other Municipalities

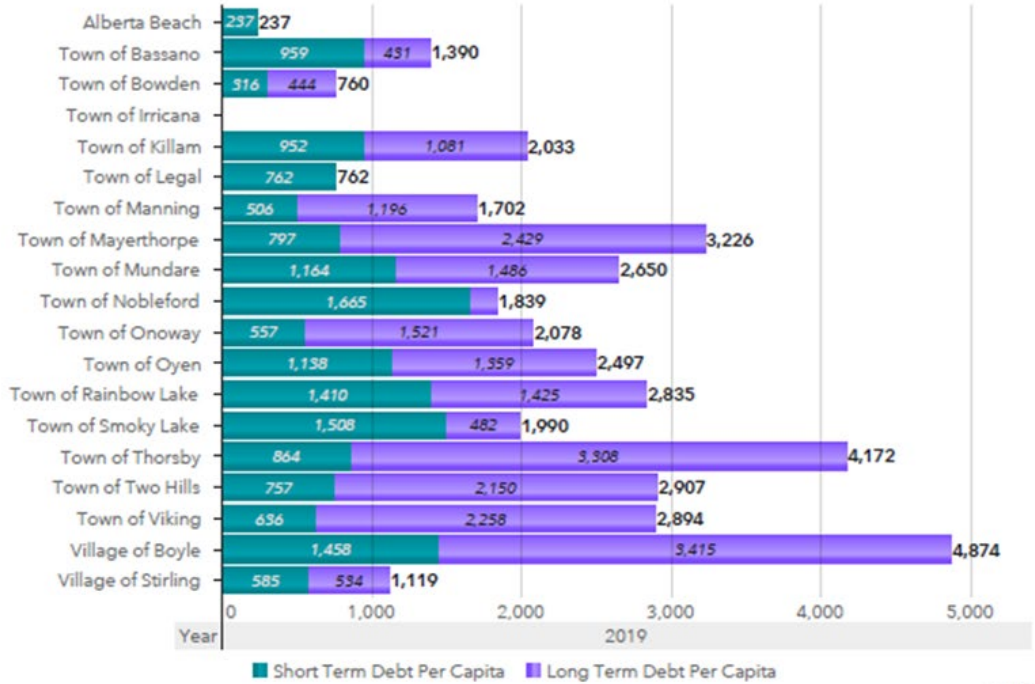


Municipal Debt Per Capita

Municipal Debt Per Capita* shows the short term and long term debt divided by the municipality's population. Short term debt is



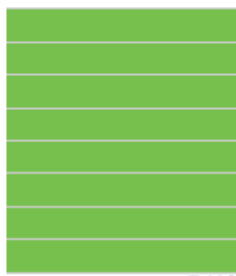
Green - Good comparators
Yellow - Fair comparators
Red - Poor comparators



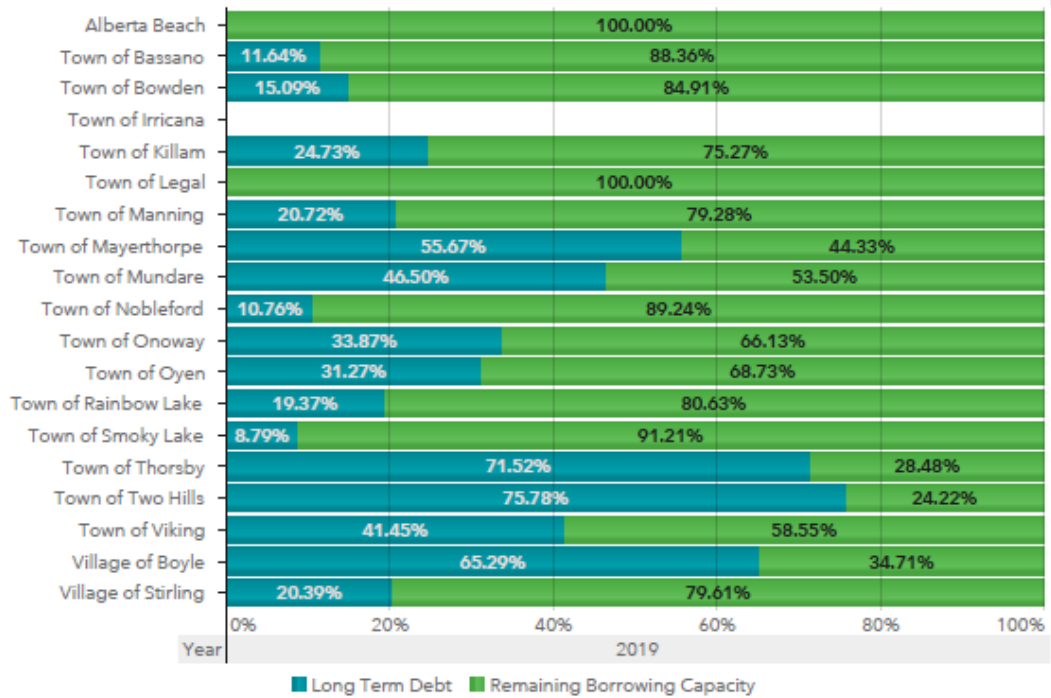
A1.2

Long Term Debt - Debt Limit Ratio

Long-Term Debt - Debt Limit Ratio shows the municipality's long-term debt as a percentage of the municipality's debt limit.



Green - Good comparators
Yellow - Fair comparators
Red - Poor comparators



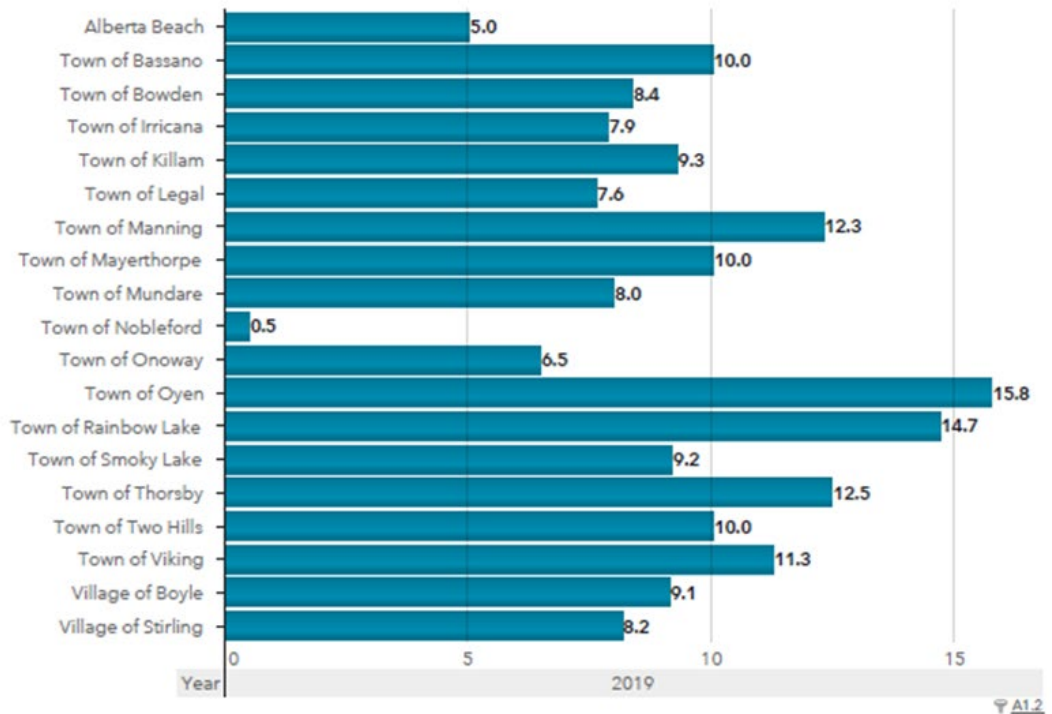
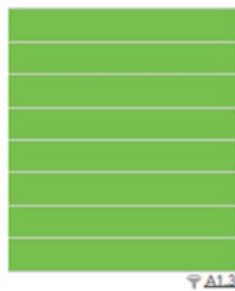
A1.2

TAX BASE RATIO FOR THE TOWN OF THORSBY

Indicator	Description	Expected Result	What It Means	Suggested follow up for exceptions
Tax Base Ratio	Tax base ratio is the proportion of the total municipal tax revenue generated by residential and farmland tax base, regardless of whether it is municipal property taxes, special taxes, or local improvement taxes.	The municipality's residential and farmland tax revenue accounts for no more than 95% of its total tax revenue.	The municipality is able to rely in some measure on its non-residential tax base to generate a portion of its tax revenues.	Ensure taxes on residential and farm properties are sufficient to meet budgeted expenditure requirements.
			These properties are typically taxed at a higher rate than residential and farm properties.	
Thorsby				
67.16%	The tax base ratio for Thorsby is 67.16%	The residential and farmland tax revenue accounts for less than 95% of its total tax revenues as expected by MGA	Thorsby is relying 67.16% on its tax revenues	The higher dependence on tax revenues, the higher the risk for the community from the cash flow perspective. Thorsby has a well "balanced and safe" risk.
Thorsby versus Other 19 Comparable Communities				
12.50%	Residential tax rate	Lower Residential tax rate to attract increase in population.	Residential rate for 2019 is 12.5 versus the highest 15.8; the 3rd highest within the group.	Review Residential tax rates for 2021
24.00%	Non-Residential tax rate	Lower Non-Residential tax rate to attract and increase business investments in the community	Non-Residential rate for 2019 is 24% which is the highest rate for the group.	Review Non-Residential tax rates for 2021

Residential Tax Rate

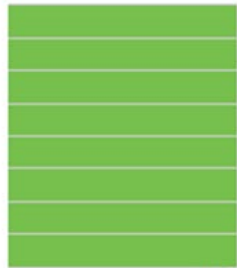
Residential Tax Rate shows the amount of tax payable per thousand of dollars of taxable property assessment, taken from the municipality's



Green - Good comparators
 Yellow - Fair comparators
 Red - Poor comparators

Non Residential Tax Rate

Non Residential Tax Rate shows the amount of tax payable per thousand of dollars of taxable property assessment, taken from the municipality's



▽ A1.2

- Green - Good comparators
- Yellow - Fair comparators
- Red - Poor comparators

